General Department of Economic and Financial Affairs of Khuzestan

Preparation and Compilation of Investment Opportunities in The Province

Investment Opportunity Studies Report

Farming Fish in Cages in BAHRAKAN HENDIJAN

(Attachment Number \)

Date: Υ · Υ٣/ · ٤/Υ \





In the name of God

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1) Location of the project

1-1-Province

Khuzestan province is located in the southwest of Iran (in ٤٧° ٤٢' to ه٠° ٣٩' east of the Greenwich meridian and ٢٩° ه٨' to my° on' north of the equator). The area of Khuzestan province is TT, TTASquare kilometers. With a population of £,99£thousand people in \E--SH, it is the fifth most populous province in Iran (after Tehran, Khorasan Razavi, Isfahan and Fars provinces). Ahvaz is the capital of Khuzestan province and is located in the M·km of Tehran. This province is bordered by ILAM province from the northwest, Lorestan province from the north, CHAHARMAHAL and BAKHTIARI. **KOHGILUYEH** BOYERAHMAD provinces from the northeast and east, the Persian Gulf (rrvkm long) from the south and Iraq (rrvkm long) from the west. The location of Khuzestan is in the west of Zagros mountains. Due to the vastness of its plains, the border with Iraq and the Persian Gulf, and the distance from other provincial centers have placed this province in a strategic position.

1-Y-County

HENDIJAN county is located in the south of Khuzestan province. Its center of this city is HENDIJAN. The population of city was TA.Y thousand in Y. Vo. The city of HENDIJAN is one of the historical cities of Iran with an age of more than *** years. It is located in the southeast of Khuzestan province, V. kilometers southeast of MAHSHAHR port and in the north of the Persian Gulf. A river called HENDIJAN or ZOHREH divides this city into two halves, the north and the south. HENDIJAN Port, SEJAFI Port and MEHRAVAN wharf are among the places that connect this city with the sea. HENDIJAN has a 4. km water border with the Persian Gulf. From the economic point of view, HENDIJAN River (ZOHREH) divides this city into two halves, northern and southern. This river plays a decisive role in the lives of the people of the neighboring cities. An important part of handicrafts is made from palm leaves and sent to other regions inside and outside the country. Fishery industry is one of the oldest industries in HENDIJAN. BAHRAKAN region, which is located south of HENDIJAN, is also one of the important areas for tourism and catching pink shrimp and other types of high-quality shrimp in the Persian Gulf region. The old and historical port of MEHRAVAN is located in the current village of IMAMZADEH Abdollah and is a part of HENDIJAN city.



Figure (1): The Province location in Iran

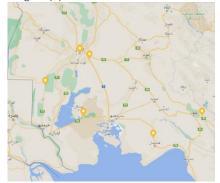


Figure (Y): Location map of HENDIJAN in Khuzestan



Figure (°): Political divisions of Khuzestan province



Y) Project Status

BAHRAKAN region of HENDIJAN is located on a part of the Persian Gulf and \7 kilometers south of HENDIJAN county. BAHRAKAN is the largest fishing port in Iran. The boats and barges that dock in BAHRAKAN port contain all kinds of fish and shrimps that are sent to different parts of Iran and the world. BAHRAKAN is known as a shrimp and fish fishery, and more than \v... tons of fish and shrimp are catching in the waters of HENDIJAN every year.

Y-1-Access to infrastructures

Currently, there are electrical infrastructures in catch place and BAHRAKAN Wharf, and BAHRAKAN HENDIJAN area has access to BAHRAKAN wharf facilities. This wharf is 10 kilometers away from the city of HENDIJAN. The nearest railway station (Bander Imam railway) is located at a distance of 11 km.



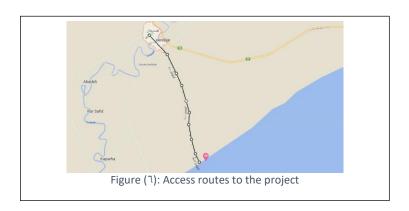
Figure (٤): Project location map



Figure (°): The picture of the BAHRAKAN wharf

Table (1): access to infrastructures

| No. | Required Infrastructure | Distance From Project Status(km) | Location Of Infrastructure Provision | | | | |
|-----|----------------------------|-------------------------------------|--------------------------------------|--|--|--|--|
| ١ | Water | • | Persian Gulf | | | | |
| ۲ | Electricity | ۳.۰ | BAHRAKAN wharf | | | | |
| ٣ | Gas | - | It is not predicted | | | | |
| ٤ | Telecommunication | - | It is not predicted | | | | |
| ٥ | Main road | ۱۸ | BEHBAHAN belt | | | | |
| ٦ | Side road | ٨ | BAHRAKAN to HANDIJAN road | | | | |
| ٧ | Airport | ٩٦ | MAHSHAHR Airport | | | | |
| ٨ | Port | • | BAHRAKAN wharf | | | | |
| ٩ | Railway Station | 11. | Bandar Imam railway | | | | |



Technical specifications of the project

۳-۱- Product

Sea bass fish: Barramundi fish or Asian Sea bass is a species of migratory fish and belongs to the large perch family and belongs to the group of perch fishes. The species of this fish are widely distributed in the Indo-Pacific region, from South Asia to Papua New Guinea and northern Australia. Sea bass fish is one of the important species of farmed fish that can adapt to both salt and fresh water environments. This fish is considered one of the best types of farmed fish due to its fast growth, easy reproduction, high salt tolerance and ability to accept formula food, and it reaches $\circ \cdot \cdot$ to $\neg \cdot \cdot$ grams in \circ months. This fish can be raised both in earthen pools and in sea cages.

SOBEITY seabream: SOBAITY seabream is a carnivorous fish and feeds on all kinds of fish, crustaceans, and invertebrates. The maximum length of this fish is $\circ \cdot$ cm and its usual size is $Y \cdot$ cm. This fish has a high economic value and it is widely cultivated in the Persian Gulf. This fish is native to the Persian Gulf, Indian Ocean and coastal waters of India. SOBEITY fish is one of the most delicious fish in the south. SOBEITY fish meat is crispy and has a very good taste. SOBEITY fish has few blades and its blades can be easily separated. This fish is the best fish in the SHANAK fish family.

Sea bass is one of the carnivorous Asian species that can be farmed in Iranian marine farms, which, in addition to its fast growth and the ability to adapt to environmental conditions, has a good market inside and outside the country.

SHANAK fish: Yellow-fin SHANAK fish which is also called yellow-tail silver SHANAK fish, belongs to the SHANAK fish family. As its name suggests, this fish has yellow abdominal and tail fins, and its body color is a combination of silver and gray. The Latin names of yellowfin seabream are Yellowfin Seabream, Yellow Seabream and Gray Bream.

Yellowfin shank fish is one of the valuable fish in the field of economy, health and treatment; With a lot of meat and a very small blade, it is one of the species that is very suitable for breeding and is very popular among the people of the south.



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Figure (V): A picture of a Sea bass fish



Figure (Λ): A picture of Sobeity fish



Figure (9): A picture of SHANAK fish





Y-Y-Project Requirement

m-r-1- Land And Required Infrastructure

To breed fish in a cage with a capacity of $\tau \cdots$ ton per year, $\tau \cdot \tau$ cages of $\tau \cdot \tau$ capacity of $\tau \cdot \tau$ ton (with a diameter of $\tau \cdot \tau$ meters and a depth of $\tau \cdot \tau$ meters) are needed. The specifications of the land, main buildings and other required side buildings and investment in them are as described in the table below.

Table (Y): Amount of investment in land, landscaping and building

| No. | Requirements | Description | Inve Required Area | stment Required Unit Price of Purchase/Construction | Total Cost (Million Rials) |
|-----|--------------|--|--------------------------|---|----------------------------------|
| | | Aquatic feed warehouses in mortgage form | ۲,۳۰۰ | 1,, | ۲,۳۰۰ |
| | | Administrative and central management building | ٧٢ | 1,, | ٧,٢٠٠ |
| ١ | Construction | labor and supporting Conex (restaurant and dressing room and prayer room, bathroom and toilet) | ٣٦ | 1,, | ٣,٦٠٠ |
| | | Conex and equipment warehouse | ١٨ | 1 • • , • • • , • • • | 1,400 |
| | | Guard and janitor Conex | 17 | 1,, | 1,700 |
| | | Platform and canopy for unloading ۳٦. and loading catch | | | ٣,٢٤٠ |
| | | Гotal | - | - | 19,76. |

Υ-۲-۲- Machinery and Equipment

Based on the weather conditions, water depth, water temperature and other conditions of the BAHRAKAN region, fish farming equipment in cages for breeding Sea bass, SOBEITY and SHANAK fish are needed as follows. All equipment can be produced in the country.

Table (٣): Plant Machinery and Equipment

| | Table (1). Plan | - F | Total cost | | |
|-----|---|--------|-------------------|-----------------|-----------------|
| No. | Equipment/Machinery | Amount | Purchase Price | Currency | (Million Rials) |
| ١ | The floating part of the cage (polyethylene pipes, brackets, floats, etc.) | 17. | 16 | (Million Rials) | ١,٦٨٠,٠٠٠ |
| ۲ | Restraint system (anchor and chain,) | 1117 | 17. 18, (| | 1, 000,000 |
| ٣ | Types of nets (main, protective and anti-bird) | | | | |
| ٤ | Fiberglass fish breeding ponds and other related equipment | 107 | ۳0٠ | (Million Rials) | 04,011 |
| ٥ | barge (floating) | ٥ | ٥٠,٠٠٠ | | 78., |
| ٦ | Barge restraint system | ٥ | ٣٠٠ | (Million Rials) | ١,٤٤٠ |
| ٧ | Feeding system equipment on the barge | ٥ | ١,٠٠٠ | (Million Rials) | ٤,٨٠٠ |
| ٨ | work boat (service) | ١٠ | 1,700 | (Million Rials) | 11,070 |
| ٩ | net washing (machine) | ٣ | ٥٠٠ | (Million Rials) | ١,٥٠٠ |
| ١. | sorter - fish counter (1. thousand per hour) | ٩ | ٣٠٠ | (Million Rials) | ۲,۷۰۰ |
| 11 | Waste collection system | ٣ | 1,000 | (Million Rials) | ٤,٥٠٠ |
| ۱۲ | Security system (camera), remote monitoring and control system and subsurface monitoring system | ٣ | ٦,٠٠٠ | (Million Rials) | ۱۸,۰۰۰ |
| ١٣ | Environmental data receiving system | ٣ | ٣,٠٠٠ | (Million Rials) | ۹,۰۰۰ |
| ١٤ | All types of pumps and screeds | ٥ | ۸۰ | (Million Rials) | ٤٠٠ |
| 10 | Generator - Λ · KV | ٣ | ٣,٠٠٠ | (Million Rials) | ۹,۰۰۰ |
| ١٦ | Plastic pallet | 7 | ٧ | (Million Rials) | ١,٤٠٠ |
| ۱۷ | Other main equipment - Internal | ١ | ٤٢,٢٢٩ | (Million Rials) | १४,४४१ |
| | Total | - | - | - | ۲,۰۹۰,۰۰۰ |





Table (ξ): Auxiliary and service plant Equipment

| | | | | Require | d investment | Total |
|-----|--|---------------------|-------------------|---------|----------------------------------|----------------------------|
| No. | Equipment/Machinery | Unit of measurement | Type of equipment | Amount | Unit Price (Million Rials) | COST (Million Rials) |
| ١ | Distribution Of Electricity / Demand Price | Kw | Facility | ٣٠ | ٦ | ۱۸۰ |
| ۲ | Several Electrical Cables | M | Facility | ١,٠٠٠ | ٤ | ٤,٠٠٠ |
| ٣ | Electrical equipment of the lighting system | Amount | Facility | ١٥ | ٤٠ | ٦٠٠ |
| ٤ | The Cost of Panel Boards and Related Electrical Equipment | Amount | Facility | • | ۳۲۰ | • |
| ٥ | Water purifier | M | Facility | ٣ | 1 | ٣٠٠ |
| ٦ | Drinking water pump and pumping equipment | Machine | Facility | ٣ | 10. | ٤٥٠ |
| ٧ | Water tank (۱۰۰۰۰ liters) | Amount | Facility | ٣ | ٤٠٠ | 1,700 |
| ٨ | fuel tank | M | | ٣ | 10. | ٤٥٠ |
| ٩ | Human sewage transfer route | M | Facility | 7 | ١.٥ | ٣٠٠ |
| ١. | Human sewage disposal well | M | Facility | ١ | ۲٥٠ | ۲0٠ |
| 11 | Firefighting, safety and health equipment and | Capsule | Facility | 10 | ٣٠ | ٤٥٠ |
| ۱۲ | Air conditioner | Set | Facility | ٣ | ۸٥٠ | ۲,00۰ |
| ١٣ | Nissan Cargo | Machine | Vehicle | ٣ | ٧,٠٠٠ | ۲۱,۰۰۰ |
| ١٤ | car | Machine | Vehicle | ٣ | ٧,٠٠٠ | ۲۱,۰۰۰ |
| ١٥ | Other safety equipment and CCTV system of office building | Set | Facility | ٣ | ٦٠٠ | 1,400 |
| ١٦ | Office Equipment | Set | office | ١٦ | ٥٠٠ | ۸,۰۰۰ |
| ۱٧ | Restaurant Equipment | Set | office | ۳۸ | ٣٠ | 1,170 |
| ۱۸ | Medical Equipment | Set | office | ١ | ۸۰۰ | ۸۰۰ |
| ۱۹ | Other ancillary facilities | - | Facility | ١ | ٥٤٥ | ٥٤٥ |
| | Total | | | - | - | ٧٠,٠٠٠ |

٣-٢-٣- Raw Materials

In the present plan, the main raw materials include fry and its feed. The selected fry has been calculated according to the breeding program of the selected species. A Γ --gram fry of seabass is about Γ 0·,··· Rials, and the price of SOBEITY and SHANAK fry is Σ --,··· Rials. The amount of feed to reach the ideal weight is considered with a feed conversion ratio (FCR) equal to \,0 for seabass, \,V for SOBEITY fish, and \, for SHANAK fish. The average price of each kilo of feed is about Σ 0·,··· rials. It is worth noting; It is easily possible to supply these materials in the domestic market.

Table (°): Costs of Raw Material for Production

| | | Tuble (-). 60313 01 | | | | |
|-----|--|---------------------|-------------------------------------|---------------------|---|---|
| No. | Title | Product | Average price of unit (Rials) | conversion ratio | Amount of consumption in nominal capacity | The cost of materials at the nominal capacity (Million Rials) |
| ١ | baby fish (で・gr) | Sea bass fish | ۳٥٠٬۰۰۰ | 1/1 | ٣'10 ٣ '٣٣٣/٣٣ | ۱٬۱۰۳٬٦٦۷ |
| ۲ | baby fish (١-٣ gr) SOBEITY | SOBEITY fish | ٤٠٠٠٠٠ | 1/1 | ۲٬۵۲۲٬۲۲۰٫٦۷ | ۱٬۰۰۹٬۰٦۷ |
| ٣ | baby fish (١-٣ gr) SHANAK | SHANAK fish | ٤٠٠٬٠٠٠ | 1/1 | ۲٬۵۲۲٬٦٦٦/٦٧ | ۱٬۰۰۹٬۰٦۷ |
| ٤ | Types of aquatic feed (starting, growth and fattening) sea bass fish | Sea bass fish | ٤٥٠،٠٠٠ | 1/0 | ۲٬۸۳۸٬۰۰۰ | ۱٬۲۷۷٬۱۰۰ |
| ٥ | Types of aquatic feed (starting, growth and fattening) SOBEITY fish | SOBEITY fish | ٤٥٠، | 1,/V | ۳٬۲۱٦٬٤٠٠ | ۱٬٤٤٧٬٣٨٠ |
| ٦ | Types of aquatic feed (starting, growth and fattening) SHANAK fish | SHANAK fish | ٤٥٠٬٠٠٠ | ۲,۰ | ٣٬٧٨٤٬٠٠٠ | ۱٬۷۰۲٬۸۰۰ |
| ٧ | medicine | All aquatics | ۲٬۰۰۰،۰۰ | - | ١٬٠٠٠ | ٦٬٠٠٠ |
| ٨ | Transportation | All aquatics | ۱۰٬۰۰۰٬۰۰۰ | - | ۲٬٤٣٠ | ۲٤٬٣٠٠ |
| ٩ | Types of plastic baskets/pallets (consumable) | All aquatics | ۱٬۰۰۰٬۰۰۰ | - | ٦. | ٩. |
| | Total | | - | | - | ٧,٥٧٩,٤٧٠ |

Υ - Υ - ξ - Management and human resource

With the start of the operation of the current plan, the employment of 97 people will be possible. Normally, Y people are needed for each cage under normal conditions and Y people are needed seasonally. The specifications of the required manpower are described in Table (3).



Table (1): Management and Human Resource

| No | Level of skill | Number of staff | Average basic salary - Rial |
|----|----------------|--------------------|--------------------------------|
| ١ | Senior | ۱۷ | 177,981,177 |
| ۲ | Mid-level | ۲ | 1 • • , • • • , • • • |
| ٣ | Junior | VV | ۸٦,٣٠٤,٣٤٨ |

| Number Of Direct Mid-Level Staff Required | ۲ | person |
|---|----|--------|
| Number Of Direct Junior Staff Required | VV | person |
| Number Of Direct Senior Staff Required | 1٧ | person |
| Total | 97 | person |

٤) Ownership and legal permissions

₹-1-land ownership

The design and implementation of this project is considered in the area of the Persian Gulf (BAHRAKAN Hendijan area). The selected sea area is specified in paragraph Υ . In order to build fish cages and exploit them, documents under the title of establishment license and exploitation license (in accordance with the terms and conditions mentioned in paragraph $\xi-\Upsilon-\xi$) will be provided to the investor. These documents do not mean the investor's ownership of the water area and coastal lands. Based on the mentioned licenses, only the right to exploit the water zone and coastal lands is given to the operator until the continuous operation.

₹-Y-Intellectual Property and Concessions

Farming fish in cages in the BAHRAKAN Hendijan area, according to the established standards and regulations, requires the necessary knowledge and experience in this regard. Farming fish in cages in the lake should have minimal environmental impact and reduce the water quality of the lake. Some of the rules and standards established in standard AYA are listed. The standards and criteria include the criteria of the place of establishment, environmental standards, management and breeding methods and the selection of suitable species for farming.

[₹]-۳-Legal permissions

Currently, the Fisheries Organization has conducted the necessary studies regarding fish breeding in cages in the BAHRAKAN Hendijan area, and the approval of this organization is considered as a principled agreement for natural and legal persons. In order to design, build and operate cages in the water zone, as well as facilities and coastal buildings, these persons need an establishment permit from the Agricultural Engineering System Organization and the Natural Resources Organization of Khuzestan province. The license to operate the cage is a document that is issued by the Agricultural Engineering System Organization and the Natural Resources Organization of Khuzestan province after the establishment and installation of the cages in the lake and their exploitation as well as the completion of the construction. Health permit is another license that is issued by the General Department of Veterinary Medicine of Khuzestan province after the establishment of the cages and the completion of the construction, according to the regulations of the Medical Sciences Organization of the county.

In addition to the mentioned cases, the construction of a cage in the BAHRAKAN Hendijan area requires inquiries and approval from the following organizations:

- General Department of Environmental Protection of Khuzestan Province or General Department of Environmental Protection of Hendijan county
- o Regional Water Joint Stock Company of Khuzestan Province (or Hendijan county)
- o Regional Electricity Distribution Company of Khuzestan province (or Hendijan county)
- General Department of Natural Resources and Water Resources of Khuzestan Province (or Hendijan county)
- Management of land affairs in Khuzestan province (or Hendijan county)

According to the provisions of the health executive regulations, it is mandatory to employ and hire at least one veterinarian doctor as a technical officer, as well as employ an expert in the number and conditions announced by the country's fisheries organization. It is worth noting; The organization of agricultural engineering system and natural resources of the province and the whole country are responsible for issuing the establishment license and exploitation license; Act according to the monitoring guidelines issued by the Iranian Fisheries Organization.





o) market research and competition

•-1-Target market introduction

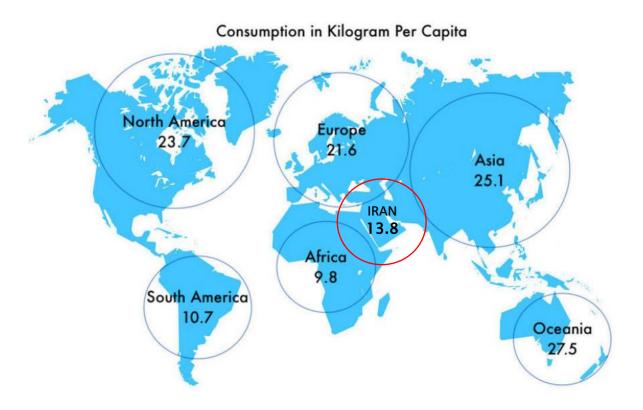
Currently, a large part of the aquatic consumption in the world is provided through fishing, and due to the limitations of marine reserves, it is expected that the breeding capacities both on the coast and in the sea will be used more appropriately to meet the needs. Fish farming in cages is one of the best methods for aquatic production in the world.

In the year \S ., the total amount of fishing and aquaculture products of the country was equal to \S . Tons. Of this figure, ook thousand tons were related to the products of the country's aquaculture sector. Of the total aquaculture products of the country, \S , thousand tons (equivalent to \S) belong to Khuzestan province.

Compared to aquaculture, fish farming in cages has not yet expanded and the amount of production from this method has reached only 9 thousand tons (less than Y%) per year. It is worth noting; Despite the high potential of Khuzestan province in aquaculture, this province has not had a share in production in cages.

In the demand section, the statistics show; The country's per capita consumption in NT90 was equal to N., Λ kg, this figure reached NT, Λ kg in NE... Although the trend of consumption of aquatic products in the country has been increasing slightly, its amount is much lower than the average consumption of the world and neighboring countries. It is worth noting; A major part of the low share was related to the increase in the price of protein-containing products in the country.

Despite the growing domestic demand for all types of warm blue and cold blue fish, as well as the existence of export potentials, the country has not yet reached an acceptable position in cage fish farming, whether in inland waters or in the sea. Based on this, if the products of the current design are offered, it will meet with sufficient demand and will not have any problems regarding sales.



World map showing estimated fish consumption per capita worldwide in 2019





7) Physical progress of the project ■ No □ Yes

This is a new project and has been defined to cover the whole country demands and export the product abroad. This project has no physical progress so far.

V) Operational plan and implementation scheduling

The implementation of the project stages until its operation is planned for Y ξ months, and the operation of the project is expected from the beginning of $Y\xi \cdot 0$. The schedule of the project is presented in Table (V).

Table (V): Project Scheduling

| year | 1401 | 1 | .402 | | | | 14 | 03 | | | 14 | 04 | | | 140 | 15 | | 1 | 140 | 6 | | 140 |)7 | |
|--|------|---|------|---|---|---|----|----|---|---|----|----|---|---|-----|----|---|---|-----|-----|---|-----|----|---|
| Operations/Season | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 4 | 1 | 2 | 3 | 4 |
| Pre investment studies | | | | | | | | | | | | | | | | | П | | | | | | |] |
| Investor acceptance and start | | | | | | | | | | | | | | | | | | | | | | | | |
| Coordination and legal approval and efforts to finance | | | | | | | | | | | | | | | | | | | | | | | | |
| Additional studies and provision of engineering services | | | | | | | | | | | | | | | | | П | | | | | | | |
| Land delivery of the operational area | | | | | | | | | | | | | | | | | П | П | | | | | | П |
| Choosing the project manager (contractors) | | | | | | | | | | | | | | | | | П | | | | | | | |
| Equipping site | | | | | | | | | | | | | | | | | П | | | | | | | |
| Construction and landscaping | | | | | | | | | | | | | | | | | П | | | | | | | |
| Order, purchase and transportation of machinery | | | | | | | | | | | | | | | | | | | | | | | | |
| Installation of cages | | | | | | | | | | | | | | | | | | | | | | | | |
| Facilities and utility | | | | | | | | | | | | | | | | | | | | | | | | П |
| Employing and training employees | | | | | | | | | | | | | | 1 | | | | | | | | | П | П |
| Unforeseen delays | | | | | | | | | | | | | | | | | | П | | | | | | П |
| Unexpected delays | | | | | | | | | | | | | | | | | П | | | | | | | П |
| | | | | | | | | | | | | | | | | | П | | | | | | | ı |
| Start of operation | | | | | | | | | | | | | | | | | | | | | | | | |





A) Financial Plan

^-\- Cost Estimation

Generally, there are two ways to fundraise for this project, fixed capital and initial working capital. The required investment before utilization is provided through fixed capital. Initial working capital will be used during utilization. Fixed capital includes, purchasing land, construction and landscaping, machinery and equipment, facilities, office stuff and pre-production costs. These types of costs are incurred at the beginning and before utilization and are consumed during the life of the project according to their service life. Working capital includes the capital required during the utilization of the project. The working capital of a production unit is the set of facilities, inventories and work in progress, as well as the cash required for the utilization of fixed capital in order to maintain and continue operations.

Determining the basic amount for inventories, work in progress and claims depends on the supply, production and sales capacity and business environment. In this section, the evaluation and estimation of the required investment (based on the price of the base year NEVY SH) is proposed.

| Table (A) | : Cost | Estima | ation |
|-----------|--------|--------|-------|
|-----------|--------|--------|-------|

| No. | Subject | Amount (Million Rials) |
|-----|--|------------------------|
| ١ | Fixed investment | ۲,٣٣٦,٤٠٠ |
| ۲ | Working capital | 1,074,597 |
| ٣ | Annual production cost | ٧,٧٠٠,١٧٩ |
| ٤ | Annual depreciation of investment | 76.47 |
| ٥ | Estimate the total capital required | ٣,٣٦٩,٨٩٧ |
| ٦ | The total price for the product unit (by product type) | - |
| ٧ | Sea bass fish (Riyal/kg) | 1,810,788 |
| ٨ | SOBETI fish (Riyal/kg) | 1,804,•19 |
| ٩ | SHANAK fish (Riyal/kg) | 1,099,981 |

Table (9): Fixed Capital Estimations (Capital Costs)

| rable (), rived edpital Estimations (edpital esses) | | | | |
|--|-----------------------------------|-------------------------------------|----------------------|--|
| No. | | Subject | Cost (Million Rials) | |
| ١ | P | urchasing land | • | |
| ٢ | Landscapin | g and land improvement | • | |
| ٣ | Civil operations | and construction of buildings | 19,7%. | |
| ٤ | Production r | machinery and equipment | ۲,۰۹۰,۰۰۰ | |
| ٥ | Se | ٧٠,٠٠٠ | | |
| ٦ | Protection and | • | | |
| ٧ | Overhead costs | | • | |
| | Pre-Production Expenditure | Pre-investment studies | ٣,٤٣٠ | |
| | (As described in | Project management and organization | ٣٩,٤٦٢ | |
| ٨ | Technology education Table (11) | | ٥,١٠٨ | |
| ٩ | Uı | 1.9,.7. | | |
| | - | ۲,۳۳٦,٤٠٠ | | |

The main items included in working capital are:

- Raw materials (local and foreign): To prevent any interruptions in production process, production capacity, source and method of supplying materials, length of time during ordering and receiving materials, time of delivery and transportation, the amount of required raw materials, auxiliary materials and packaging are determined as one of the working capital items for one period. In this project, the coverage period of material inventory equivalent to one crop (1.1.16) days) is considered.
- Finished product and work in progress: Considering the steps and methods of production, the required time for production and storage has been determined and the related costs are considered as working capital. In this plan, the coverage period of the final product and work in progress is not included.
- Claims of expected funds from sold products that are collected in a short period of time. The duration for expected funds must be determined. According to the economic condition of Iran, cash is preferred.
- Revolving fund to finance the company's current expenses is considered as cash balance or revolving fund for a period of time in working capital based on production costs (without considering the cost of raw material production and depreciation). NA days is considered in this plan.

Table (1.): Total Net Working Capital Requirements (Production Costs)

| No. | Subject | Amount (Million Rials) |
|-----|-------------------------------|------------------------|
| ١ | Raw Materials Inventory | १००,६९७ |
| ۲ | Work In Progress | • |
| ٣ | Finished Product | • |
| ٤ | Accounts Receivable | ٧,٤١١ |
| ٥ | Cash and cash balance | ۸۲,٤٠٣ |
| ٦ | (Commercial Accounts Payable) | 18,871 |





Total Net Working Capital Requirements

1,09,047

Table (\\): Pre-Production Expenditure

| No. | | Subject | Description | Total (million Rials) |
|-----|--|---|--|-----------------------|
| ١ | Incorporation | | - | 1 |
| ۲ | Ob | taining Licenses / Production License | - | 17. |
| ٣ | Studying, Consulting, Research and Development, Traveling, Visiting and Participating in Local Exhibitions, etc. | | \.o thousandth of the investment costs of the project | ٣,٤٣٠ |
| ٤ | Property Insurance | | r thousandth of depreciable fixed assets | ٤,٥٨٠ |
| ٥ | Survey Fee, Financing, Contract and So On | | Survey fee .,o thousandth, other ۲,o thousandth | ०,६९• |
| ٦ | | Cartography, Supervising | ۲ thousandth of contract expenses | ٤,٢٢٠ |
| | | Staff Training | Equivalent to $^{\circ}$ days of Staff salary | ٨٨٨ |
| ٧ | Other's | Wages And Salaries During the Construction | Equivalent to the salary of ۱۱ personnel in ۱۲ months | 77,179 |
| | Other Expenses | | 7.7.\ | ١,٠٤٢ |
| | | Total | - | ٤٨,٠٠٠ |

^-₹-Sales Revenue

According to the surveys, the price (wholesale) of each kilogram Sea bass (in ideal weight) is equal to ξ, δ dollars and the price (retail) of each kilogram of SOBEITI (in ideal weight) is equal to δ, δ dollars and each kilogram of SHANAK fish (in Ideal weight) is equal to ξ, δ dollars. According to the margin of prices in the form of wholesale, the income from the sale of the plan has been obtained. Based on this (and according to the production plan), the total sales amount of the plan in ξ, δ at the fixed prices of ξ, δ is predict to be ξ, δ, δ billion Rials. This figure will increase in the following years due to the increase in production capacity and will increase to a maximum of ξ, ξ, δ billion Rials.

Table (\Y): Project Revenue in The First O Years of Production Phase (Billion Rials)

| No. | Subject | Q١ | Qr | Q۳ | Q٤ | Total \st Year | Total Y nd Year | Total ^{rrd} Year | Total ^{¿ Th} Year | Total ^{oth} Year |
|-----|----------|--------|-------|-------|-------|-------------------|-------------------------------|------------------------------|-------------------------------|------------------------------|
| ١ | Sea bass | 1,• 60 | 1,.20 | 1,020 | 1,.20 | ٤,١٨٠ | ٤,١٨٠ | ٤,١٨٠ | ٤,١٨٠ | ٤,١٨٠ |
| ۲ | SOBEITI | • | • | • | • | ٠ | • | ٥,١٠٨ | ٠ | ٥,١٠٨ |
| ٣ | SHANAK | • | ٠ | • | ٠ | ٠ | • | ٠ | ٣,٤٣٧ | ٠ |
| | Total | 1.50 | ۱٬۰٤٥ | 1.50 | ۱٬۰٤٥ | ٦٣٣ | ٤٬١٨٠ | ۹٬۲۸۸ | ۲۱۲٬۷ | ۹٬۲۸۸ |

^-~-Length of Production Phase

The construction period of the plan is γ months and it is considered to start from first ξ . The duration of the project is considered to be γ years.

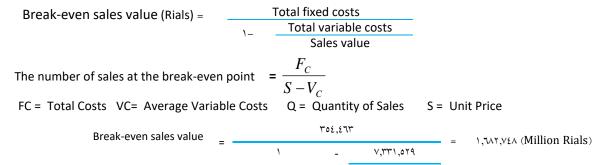
Table (۱۳): Planning Horizon

| Title | Month | - | year |
|---------------------------------|-------|---|------|
| Project identification | ١ | / | 18.7 |
| Beginning of construction phase | ١ | / | 18.7 |
| Beginning of production phase | ١ | / | 12.0 |
| End of production phase | ١٢ | / | 181. |

| Length of construction phase (months) | Start of phase (months) | Length of production phase (years) |
|---------------------------------------|-------------------------------|------------------------------------|
| 72 | ١٢ | ٧ |

^-[₹] - Break-Even Analysis

From an economic point of view, break-even point analysis is an important technique that is used to study the relationship between costs, income and profit. The break-even point is the point at which total cost and total revenue are equal. In other words, it is used to analyze the effect of product volume change on the profit. The break-even point is calculated for $1 \cdot \cdot \cdot \%$ of practical capacity (year $1 \cdot \cdot \cdot \cdot \%$) onwards) below.







9,711,000

Table (\ \ \ \): Project break-even point estimation

(Million Rials)

| Title | Production ۱٤۰۰ | Production ۱٤٠٦ | Production ۱٤٠٧ | Production \ ٤ · Λ | Production ۱٤٠٩ | Production ۱٤۱۰ | Production 1£11 |
|---------------------------|--------------------|--------------------|--------------------|-----------------------|--------------------|--------------------|--------------------|
| Sales revenue | ६,१४९,२०० | ६,१४९,२०० | 9,711,000 | ٧,٦١٦,١٦٠ | 9,7/1,000 | ٧,٦١٦,١٦٠ | 9,7/1,000 |
| Variable costs | ۲,۳۸٤,۱۲۱ | ٤,٧٢٨,٩٥٩ | V,TTV,0T9 | ٧,٣٣٦,٧١٠ | ٧,٣٤٢,٥٦٢ | ٧,٣٣٦,٧١٠ | ٧,٣٤٢,٥٦٢ |
| Profit margin | 1,790,879 | -089,709 | 1,970,271 | YV9,£0· | 1,980,887 | ۲۷۹,٤٥٠ | 1,980,877 |
| Profit margin ratio (%) | ٤٣ | -14 | 71 | ٤ | 71 | ٤ | 71 |
| Fixed costs | 770,701 | ۲۰۳, ۳۲۲ | ٣٥٥,٣٧٣ | ۲٥٤,۸۲۷ | ٣٥٠,٠٤٣ | ٣٤٦,٥٤٢ | ٣٤٩,٠٥٠ |
| Break-even sales value | ٥٢٤,٣٦٧ | -7,233,7- | 1,7%٣,7٣٧ | 9,774,019 | 1,7/1,19• | 9,888,719 | 1,777,207 |
| Break-even ratio (%) | 17.0 | -0A.0 | 14.1 | 177.• | ۱۸.۰ | 178.0 | 17.9 |

According to COMFAR Results

Based on the calculations of COMFAR software, the break-even point in Rials including operating and non-operating costs, is NAME thousand billion Rials and it will be achieved in the NA, N/. of the practical capacity.

In the mentioned formula, the break-even point is determined by the relationship between fixed costs and the difference between unit sales price and unit variable costs. According to the break-even point relationship, three practical results are obtained from its analysis:

- The higher the fixed costs, the higher the break-even point.
- The greater the difference between unit sales price and variable operating costs, the lower the breakeven point. In this case, fixed costs are absorbed faster through the difference between unit sales price and unit variable costs.
- A high break-even point is disproportionate. Since it makes the company vulnerable to changes in production (sales) levels.

^-°-Cost-Benefit Analysis

In project analysis, one of the most common methods is the **Benefit-Cost Ratio**. In this method, the ratio of the current value of possible benefits to the current value of costs is obtained. If this ratio is greater than one, the plan has economic justification for implementation. In terms of this index, the plan has favorable conditions.

Net Present Value is one of the other evaluation methods which is calculated according to the following relationship:

NPV= The Present Value of The Total Cost of The Period of Construction Phase and Production Phase - The Present Value of The Total Income of Construction Phase and Production Phase

NPV= The Present Value of The Fixed Assets Depreciation + Initial Investment - The Present Value of The Future Cash Flows

The **net current value** of the project at a discount rate of $Y \cdot X$ is over $Y \cdot X$ is over $Y \cdot X$ billion Rials, which shows that the project is economically feasible.

One of the other methods of evaluating investment plans **internal rate of return**. In fact, the internal rate of return is the interest rate or the discount rate in which the current value of all the plan benefits is equal to the current value of its expenses.

According to the calculations, the internal rate of return of the project is estimated at YV.4% and compared to the Minimum Attractive Rate of Return, it is favorable.

Table () 0): Project Return Index

| Tuble (1-). Troject | MCtarri macx | |
|---|----------------------|-----------------------------|
| Index | Amount | Unit of measurement |
| The Present Value of The Total Cost of The Period of Construction Phase and Production Phase | 17,000,077 | Million Rials |
| The Present Value of The Total Income of Construction Phase and Production Phase | 17,708,119 | Million Rials |
| NET PRESENT VALUE (NPV) | 757,797 | Million Rials |
| Cost-benefit RATIO (B/C) | ۱.۰٤ | - |
| INTERNAL RATE OF RETURN (IRR) | P. YY.\ [*] | Percent |
| NPV RATIO (PI) | ۰.۲٥ | Rial per Rial of investment |
| NORMAL PAYBACK | ٤.١٥ | Year |





Profitability Index (PI) indicates how much economic profit will be obtained for each unit of money invested during the lifetime of the project.

Project Investment Payback Period is the period of time to get the initial capital of the project from its income. In other words, the capital return period shows the time it takes to recover the initial investment. This measure shows the speed of money return and the project's protection against risk. The return period (simple) of the plan is estimated to be equal to ξ , 10 years (equal to the year $1\xi \cdot 9$) according to the calculations.

^-₹-Sensitive Analysis

In the sensitivity analysis of the plans, the percentage of changes in the internal rate of return (IRR) is measured in relation to the change in some basic parameters and variables. In this plan, the analysis has been carried out by major variables such as sales, fixed and operating costs. Table (١٦) shows the results of the sensitivity analysis regarding the variables of sales income, fixed assets and operating costs.

۸-٦-۱- Sales Revenue

Changes in sales revenue are mainly caused by alteration in two variables: planned sales amount and product sales price. The results of the sensitivity analysis regarding sales income show; ξ % increase in sales revenue of the plan, the internal rate of return will increase from YV.4% to Υ V%. On the contrary, in the case of a ξ % decrease in sales revenue, the internal rate of return of the project will decrease to Υ V.4%.

Table (\7): Sensitivity Analysis (Percentage of IRR changes caused by sales revenue, fixed assets and operating costs alteration)

| Variation (%) | Sales revenue | Investment costs | Operating costs |
|---------------|----------------|------------------|-----------------|
| -Y+7/. | − ٣٢′⁄. | ٣ ٥% | ٦٣٪ |
| -£7. | \A'/. | ۲۹ % | ٣٦٪. |
| • '/. | YV. 9 % | YV. 9 % | YV.¶%. |
| ٤٠/. | ۳۷٪. | YV '/. | 19% |
| ۲۰٪. | ٦٩٪. | ۲۳ % | − ۲۲% |

۸-٦-۲- Fixed Assets

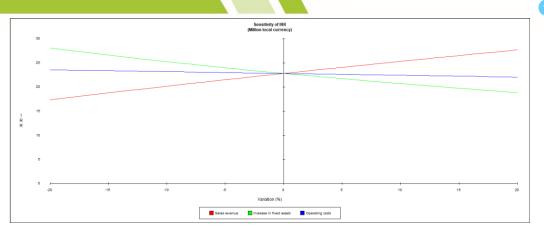
The change in the fixed assets is due to the fixed costs of the initial investment alterations. The results of the sensitivity analysis according to the fixed costs of the plan have been done and it shows that in case of an unexpected $\Upsilon \cdot \%$ increase in the fixed capital costs of the project, the internal rate of return will decrease from $\Upsilon \vee .4\%$ to $\Upsilon \Upsilon \%$. Conversely, if there is a $\Upsilon \cdot \%$ reduction in the fixed capital costs, the internal rate of return will increase and reach $\Upsilon \circ \%$.

۸-٦-۳- Operating Costs

The operating costs of the plan is one of the crucial items in terms of sensitivity analysis regarding its changes. Therefore, unexpected and possible changes should be investigated.

The change in project operating costs is mainly caused by changes in raw material, supply, human resource and finally changes in other overhead costs of projects. If these parameters change, it can be as a result of the change in the technical coefficients of product production or the change in their purchase price. The sensitivity analysis indicates that in case of a ξ % increase in the operating costs, the efficiency rate of the plan will decrease to ξ %. On the contrary, if the total operating costs of the project are reduced by ξ %, the internal rate of return will increase to ξ %. Finally, the results of the sensitivity analysis show that the current project has a very high sensitivity to changes in sales revenue (changes in sales amount or sales price) and more considerations should be taken in this regard.

Figure (\ ·): Percentage changes in IRR caused by the sales revenue, fixed assets and operating costs alteration



As you can see, the slope of the IRR change curve is higher relative to the changes in sales revenue compared to other items while the slope of the IRR change curve is lower relative to the changes in fixed assets, which indicates the greater sensitivity of the plan's internal rate of return to sales revenue and its lower sensitivity relative to operating costs and fixed assets.

^-V-Conclusion

The implementation of the project is planned with the purchase of NY fish breeding cages. The total investment in land and building is estimated at NA billion Rials and the total investment in main and auxiliary equipment is estimated at Y,YNA billion Rials. The total pre-operational costs are estimated at Σ billion Rials, including the total required fixed capital of Y,YYN billion Rials and the total working capital required for the project is Σ ,YYY billion Rials. The total investment of the project is expected to come from the resources of the company's shareholders.

The liquidity status of the plan and the payment of dividends to the shareholders from the company's funds are also suitable. Therefore, if the assumptions and predictions are fulfilled, the plan under consideration has favorable profitability and according to the financial results obtained, its implementation is recommended. The economic discussions of the plan are summarized as follows.

| | , , , , , | , | |
|---|---|---|---|
| Nominal Capacity and Unit of Measurement | Product Name | Title Of the Project with ISIC Code | Title Of the Project |
| น Ton | Types of fish – Sea bass- SOBEITY-SHANAK | Types of fish - Sea bass- SOBEITY-SHANAK (٥٠٠٣١٢٣٠١) | Fish breeding project in cages in of BAHRAKAN Hendijan region |
| Required Human Resource (Person) | Equity Shares (Million Rials) | Total Fixed Capital (Million Rials) | Project Duration |
| ٩٦ | 1,077,897 | ۲,۳۳٦,٤٠٠ | 7 £ |
| B/C | Applicant Available Cash (Million Rials) | Net Present Value (NPV) (Million Rials) | IRR (%) |
| ١.٠ | ٣,٣٦٩,٨٩٧ | 787,797 | P. V7.\` |
| ROI (%) | NPV Ratio / Profitability Index (Rial per Rial invested) | Dynamic Payback Period (Year) | Normal Payback Period (Year) |
| ۲۳ | ٠.٢٥ | ۸.٤٧ | ٤.١٥ |
| Average Assets Turnover Ratio | Average Net Profit Margin (%) | Average Annual Profit (%) | Maximum Annual Sales (Million Rials) |
| 7.00 | ٤. ٠ ٠ ٪ | 701,357 | ٩,٢٨٨,٠٠٠ |

Table (\V): Summary of Economic Features

^-^- Estimation of currency rate fluctuation during the project implementation





The currency rate at the time of evaluation is included as described in Table (\)A). The purchase and sale prices are determined with the energy exchange transactions and are adjusted to a large extent under the influence of the currency rate increase.

Therefore, currency rate fluctuations regarding the purchase of foreign equipment will be compensated to some extent by the income from sales which will have a little effect on the evaluation results. So, in the construction and implementation phase, if the financing of the project provided through foreign currency sources, the amount of required investment will not change much.

Table (\\A): Currencies exchange Rate

| Unit of Measurement | Unit Price | Currency | | | |
|---|------------|----------|--|--|--|
| Rials | ٤١٣,٢٠٤ | USD | | | |
| Rials | ٤٥١,٥٣١ | EURO | | | |
| Exchange rate of Central Bank, Exchange Trading System (ETS) dated •o/Yo/\٤•Y | | | | | |

9) Investment Required, method of fundraising and guarantees

9-1-Foreign Currency Required

The plan does not need currency and the total fixed capital of the plan is Rial.

Table (19): Foreign (Fixed) Currency Required

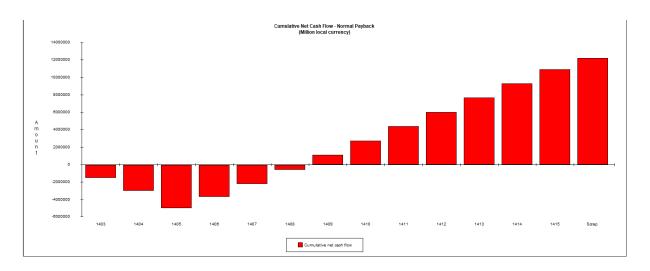
| No. | Year | Required Investment |
|-----|----------------|---------------------|
| ١ | Year ۱(٤٠٣ SH) | • |
| ۲ | Year ۲ | • |
| ٣ | Year ٣ | • |
| ٤ | Year ٤ | • |
| ٥ | Year ∘ | • |

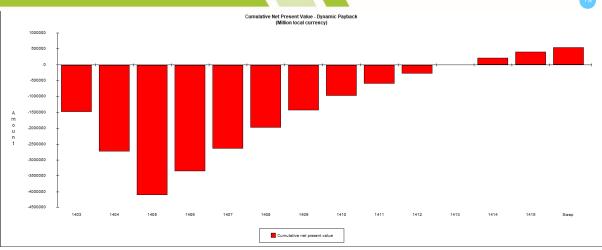
9-Y-Model Of Partnership and Fundraising

Participation in the present project and its fundraising process is predicted to be in the form of establishing a company inside Iran. The total required investment is predicted through the investor's contribution. Financing through local banks has not been included in the fundraising process.

9-7-Payback Period

The payback period is the period of time when the initial investment of the plan is compensated from the annual cash funds. The payback period (simple) of the plan is estimated to be $\pounds. V \circ \text{ years (equal to } V \pounds. V)$ according to the calculations of CAMFAR.





Dynamic Payback Period of the plan is also estimated at 7 £v.years.

1.) Incentives, features and benefits of the plan

Some of the financial supports for production companies are loans and bank facilities and tax exemptions which can facilitate the project implementation and provide the favorable condition for investment. In the following, some of these supports will be discussed.

One of the important bank facilities for production units is the long-time repayment period loans up to $V \cdot \%$ of fixed capital by the Iran's state banks. This amount can be increased up to $Y \cdot \%$ for deprived areas if foreign machinery is used. The interest rate of long-term facilities in the industry sector is YY%, which in case of financial prudence, only a part of the interest can be repaid. The repayment period of long-term bank facilities is up to X years according to the production plan, the type of technology and the possibility of product exportation.

Another important bank facility is short-term bank loans (7 to 17 months) to use as working capital needed to carry out production processes, which will be provided up to $V\cdot\%$ by bank communities. Obtaining short-term facilities to this extent depends on gaining the trust of the operating banks and having an acceptable financial history.

In the tax department: according to Article (1) of the country's tax law, the income from all activities of agriculture, animal husbandry, fish and bee breeding and poultry breeding, fishing and fishing, animal husbandry, restoration of pastures and forests, gardens and trees of all kinds and plants of all kinds. They are exempt from paying taxes.





(Attachment Number Y)

Summery Sheet

Project introduction

1. Project Title: Fish breeding plan in cages in BAHRAKAN Hendijan region

agriculture sub-sector: fish farming

- **Products/services:** Types of fish Seabass-SOBEITY-SHANAK
- Location: Khuzestan-Hendijan County, Persian Gulf BAHRAKAN

Project description:

The implementation of the project is planned with the purchase of NY. fish breeding cages. The total investment in land and building is estimated at 19 billion Rials and the total investment in main and auxiliary equipment is estimated at ٢,٢٦٩ billion Rials. The total pre-operational costs are estimated at ٤٨ billion Rials, including the total required fixed capital of ٢,٣٣٦ billion Rials and the total working capital required for the project is 1,. Tr billion Rials. The total investment of the project is expected to come from the resources of the company's shareholders.

The sale of the plan in \ε · ε is predicted at fixed prices equal to ε, \Λ · billion Rials. This figure will increase in the following years due to the increase in production capacity and will increase to a maximum of 9,71A to 1,04. billion. The profit will increase in the following years and will reach a maximum of 1,7.0 billion Rials. The average annual profit of the mature plan is 771 billion Rials and the average profit margin is expected to be \\.,\\%. The internal rate of return (IRR) of the plan is estimated at YV,\% and the payback period (PBP) is estimated at a maximum of ٤,١٥ years. Also, the net present value of the project's cash flows (NPV) is positive and, taking into account the expected interest rate of $"\cdot"$, is equal to "18V" billion Rials.

٦. Annual Capacity: ¬,··· ton

Project Status

V. Local/internal raw material access: \..%

A. Sales: 9, YAA billion Rials Anticipated local market: $\xi \cdot \%$ Anticipated export market: 7.%

۹. construction period: ۲٤ months

).. project status:

Feasibility study available?

Yes. The feasibility of the project has been evaluated from different aspects and the results of the feasibility study are favorable in terms of market, engineering, financial and economic indicators.

Required land provided?

Yes. The approval and permission for the construction and operation of the cage in Persian Gulf (BAHRAKAN Hendijan region) has been given. Based on this, the operator can use this water area according to the relevant regulations.

Legal permission (establishment license, foreign currency quota, environment) taken?

Yes

Partnership agreement concluded with local/foreign investor?

No. So far, no partnership agreement has been prepared for the implementation of the project. This plan has the necessary features to attract shareholders' financial resources.

Agreement with local/foreign contractor(s) concluded?

No. so far, no agreement has been made for the construction and production of cages with domestic or

- The infrastructure utilities (electricity, water supply, telecommunication, fuel, road, etc.) procured? Yes
- List of technical know-how, machinery, equipment, as well as companies that sell or manufacture

Yes. The desired equipment, according to the studies, includes cage flotation equipment, cage restraint equipment on the bottom of the lake, required nets, fiberglass pools, floats, boats and fish sorters and other intelligent management systems in operation (including feeding system, subsurface monitoring system, waste collection system, environmental data system, etc.).

Financing agreement for machinery, equipment and know-how concluded?

Nο





Financial structure

11. Financial table:

| Description | Local Currency Required | | | Foreign | Total |
|--|-------------------------|------------------|-----------|----------------------|-----------|
| | Million Rial | Exchange Rate | Euro | Currency Required | Euro |
| Total Fixed Investment Costs | ۲,۳۳۹,٤٠٠ | ٤٥١,٥٣١ | 0,172,797 | | 0,175,797 |
| Total Net Working Capital Requirements | 1,•77,597 | ٤٥١,٥٣١ | ۲,۲۸۸,۸۷۲ | | ۲٫۲۸۸٫۸۷۲ |
| Total Investment | ٣,٣٦٩,٨٩٧ | - | ٧,٤٦٣,٢٦٨ | | ٧,٤٦٣,٢٦٨ |
| | | | | | |
| Value Of Foreign Equipment/Machinery: | • | Euro | | | |
| \\-\-\-\-\-\-\-\-\-\-\-\-\-\-\-\-\-\-\ | Y | _ | | | |

131,107 Value Of Local Equipment/Machinery: Euro ٠ Value Of Foreign Technical Know-How: Euro Value Of Local Technical Know-How: Euro Net Present Value (NPV): 1,577,551 Net present values discounted to: Euro Internal Rate of Return (IRR): TV.4% '/. ٤.١٥ year Normal Payback: Equivalent to ٣٨,١٦ months Minimum Attractive Rate of Return: ۲۰%

| General information | |
|--|--------------------------------------|
| Y.Project Type: new Project ✓ | Explanation / Rehabilitation project |
| Name / Company name:- Address: Khuzestan - BAHRAKAN Hendijan | |
| Tel: $\cdot\cdot$ 9 Λ 9 17 7 $117\cdot$ 0 Λ 0 +9 Λ -7 17 Υ 9 Y 1 Λ V0 | Fax: |
| Email: meisam.bavarsad@gmail.com | Website: |
| Local entrepreneur: Private Sector 🕡 | government /public sector |
| | |